# OFFSHORE LEASING IS NOT A GAME

**OCS Advisory Board 2020 Workshop** 

Wednesday, January 29, 2020

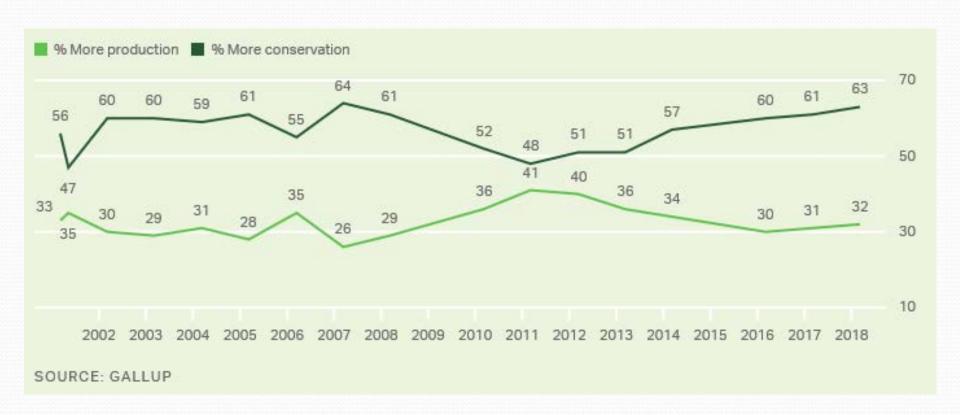
Alicia J. Dodge

### Content

- Introduction of IPAA/PESA Energy Education Center
   & "The Offshore Land Game"
- Highlights of Offshore Leasing
- The Offshore Land Game Results
  - High School
  - Version Pro.0
- IPAA/PESA Energy Education Center Video

## Losing the Information War

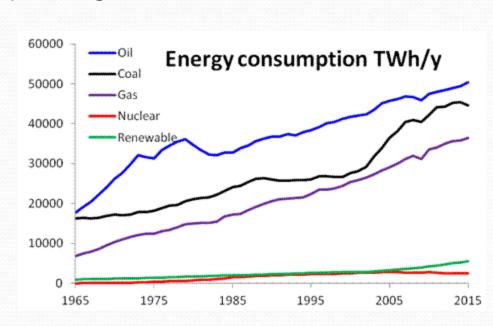
#### **Should We Prioritize Conservation or Production?**



## Winning in Real Life

Higher quality of life - Longer life spans - Improved Wealth and Health

- > 1 billion people lifted from dire poverty with access to cheap oil and gas since 1980.
- > 1 billion more people will be lifted from poverty.
- Clean burning natural gas is replacing coal.
- Extraction of oil and gas is safer than ever.
- Wind and Solar Energy supplement, not substitute.





### **IPAA/PESA Energy Education Center**

### **Statistics**

- **3,200** graduates
- 1,500 students enrolled in the 2019-20 school year
- Two thirds of students are economically disadvantaged
- 41% female participation
- Significant impact on first generation college participation
- Over \$1 million in college scholarships awarded
- 752 industry student externships awarded with 36 participating companies
- 1,300 Houston area high school students attended the 2019 Exploring Energy STEM careers conference
- 46 total schools impacted
  - 34 middle schools
  - 5 IPAA/PESA high school petroleum academies
  - 7 other greater Houston area high schools



# IPAA/PESA Energy Education Center Curriculum

**Guest Speakers & Conferences** 

Industry & College Site Visits

Industry-related Competitions

Student Camps

Externship Program

Student Leadership Training includes:

**O&G Industry Overview** 

Resume and Video Interviewing

Workplace Etiquette

Dale Carnegie

**O&G Industry Teacher Training** 

Teacher of the Year Award

Lead Teacher Stipends

Community Service

Scholarships for College

**Energy Clubs** 

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Alumni Group

**IPAA** Emerging Leaders





# Imparting the Landman Message

- Offshore Land Game 650 trained
- IPAA/PESA Speaking Competition
- Speaker at Exploring Energy STEM Career Conference
- Externs at Apache

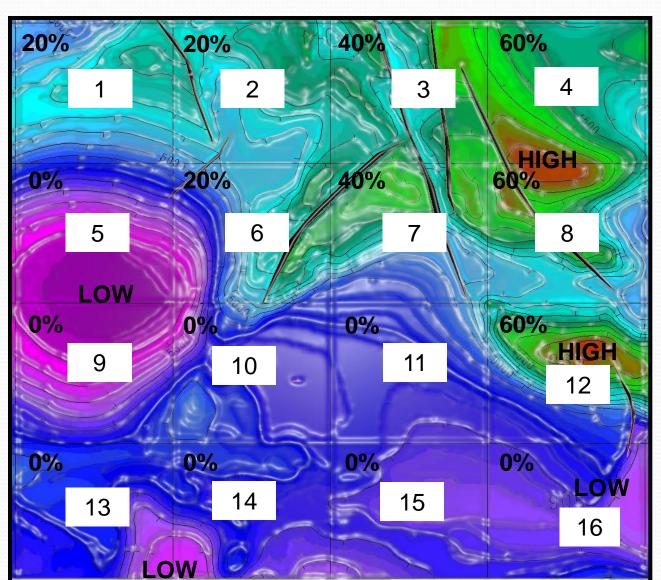




## What is the Offshore Land Game?

- Explanation of a Landman's role inside and outside of the company.
- Answering Questions Like:
  - What Is A Landman?
  - What Is A Lease?
  - Why Is It Important to Acquire a Lease?
- Then, the Offshore Game Begins:
  - Teams = Companies of 6-10 students competing to earn profit through lease acquisition and dice drilling.
  - \$10 million per company.
  - Each company must submit at least 1 bid.
  - Each high bid is awarded as a lease.
  - Each lease must be drilled for \$1 million

# THE OFFSHORE LAND GAME LAND MAP



## The Next Generation is Impressive

650 Students, 26 x Played

No two games have ever played the same, in spite of simple rules and limited options.

Universal Result = Genuine Interest!

#### Takeaways:

- Align Lease Acquisition with Geology
- Bidding Strategy
- Bankruptcy
- Farmout a/k/a: Need for Money
- "Price is Right" Bids
- "Cabbage" on the Bids
- Confidentiality Breach!
- Business Among Science

## Offshore Leasing Is Not A Game

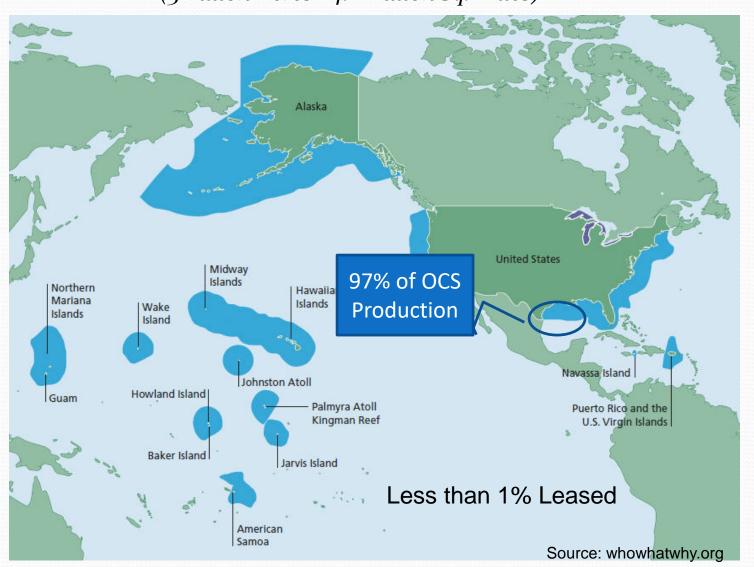
- Area & Impact
- Regulatory Environment
  - OCSLA
  - 5-Year Plan
- Lease Terms & Conditions
  - Historical Changes
  - Bid Rejections
  - Restricted Bidders
- Internal Process & Assumptions
  - Landman's Role
  - Existing Agreements
  - Confidential Joint Bidding & Bidding Process
  - Updated Landman's Checklist

# Area & Impact

## Exclusive Economic Zone

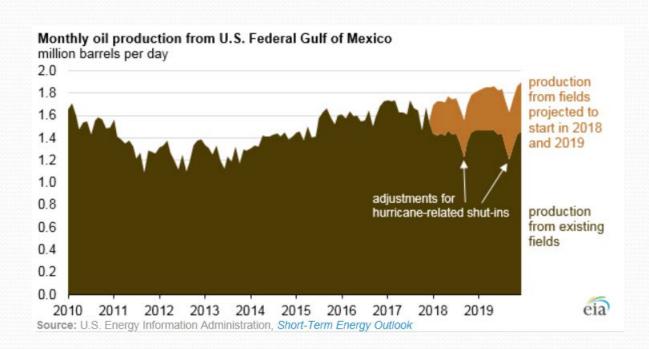
#### Government Controlled Offshore Lands

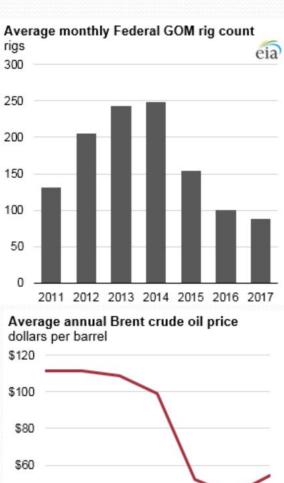
(3 Billion Acres –4.1 Million Sq. Miles)

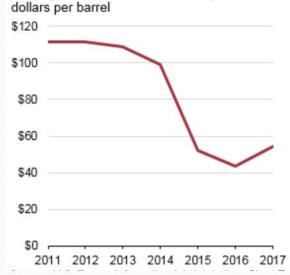


## Impact of the Gulf of Mexico

- Significant Contribution to U.S. Production
  - 16% Total U.S. Crude from GOM
  - 1.7 MMbpd
  - 4% Total U.S. Dry Gas Production from GOM
  - 0 9 TCF
- 2020 is expected to be another record year with GOM production to exceed 1.9 MMbpd







# Regulatory Environment

# Outer Continental Shelf Lands Act of 1953 (OCSLA)

- [43 U.S.C. 1336]
- SEC. 8. LEASING OF OUTER CONTINENTAL SHELF(a)(1)

The Secretary is authorized to grant to the highest responsible qualified bidder(s) by competitive bidding, under regulations promulgated in advance, any oil and gas lease on submerged lands of the Outer Continental Shelf.

### Oil Pollution Act of 1990 (OPA 90)

- [33 U.S.C. §2701 et seq.]
- The Secretary of the Interior has authority over offshore facilities and associated pipelines to prevent discharges and ensure appropriate emergency preparedness and response.

## Federal Laws Involved in GOM Operations

- National Environmental Policy Act of 1970 (NEPA) requires a detailed environmental review before federal action.
- Clean Air Act of 1970 (1990) regulates emission of air pollutants from industrial activities.
- Coastal Zone Management Act of 1972 (1990) (CZMA) requires State review of Federal actions over use of the coastal zone.
- Clean Water Act of 1977 (CWA) regulates the discharge of toxic and nontoxic pollutants in surface waters by issuing permits.
- Federal Oil and Gas Royalty Management Act of 1982 (FOGRAMA) requires that oil and gas facilities be built to protect the environment & conserve resources.
- Marine Mammals Protection Act of 1972 (MMPA) provides for the protection and conservation of marine mammals.
- Endangered Species Act of 1973 (ESA) requires a permit for the taking of any protected species and requires that Federal actions not impair / jeopardize protected species.

### **Key Sources of Regulation**

- Lease
- Code of Federal Regulations, namely:
  - 30 CFR 250 Regulating OCS Operations
  - 30 CFR 256 Regulating OCS Leasing Activities
- Notice to Lessees and Operators (NTLs) issued by the BOEM – clarification and interpretation of existing regulations
- Information to Lessees and Operators (ITLs) issued by the BOEM – FYI notices

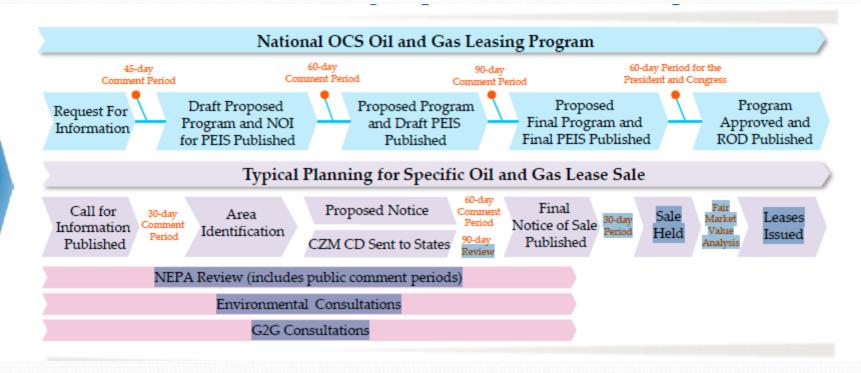
## The 5 Year Program

- The 5 Year Program is a schedule of OCS lease sales indicating size and location of the future sales within that 5 year period.
- David Bernhardt, Secretary of the Department of the Interior, ultimately approves the lease sales which best meet the nation's energy needs.
- Current 5 Year Program is 2017-2022.

#### 2017 - 2022 Lease Sale Schedule

	I		
	Sale Number	Area	Year
1.	249	Gulf of Mexico Region	2017
2.	250	Gulf of Mexico Region	2018
3.	251	Gulf of Mexico Region	2018
4.	252	Gulf of Mexico Region	2019
5.	253	Gulf of Mexico Region	2019
6.	254	Gulf of Mexico Region	2020
7.	256	Gulf of Mexico Region	2020
8.	257	Gulf of Mexico Region	2021
9.	258	Cook Inlet	2021
10.	259	Gulf of Mexico Region	2021
11.	261	Gulf of Mexico Region	2022

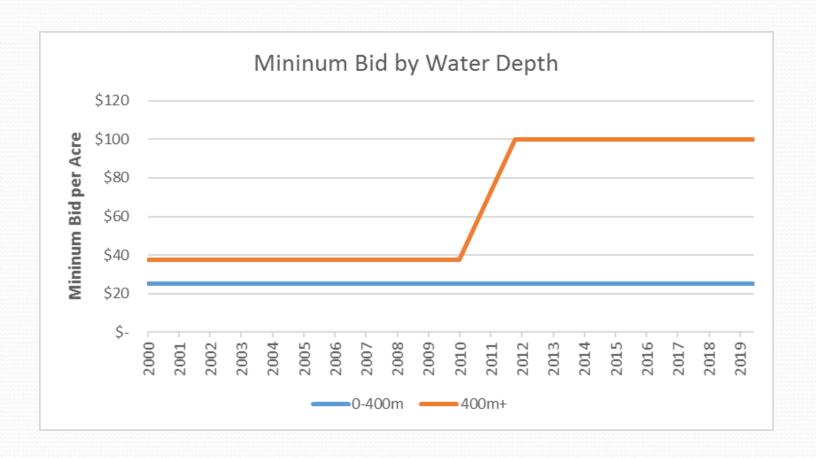
# OCS Leasing Program



- 1.83 Million Comments in 2017-2022 Comment Periods
- 2017-2022 Leasing Program process started in 2014
- BOEM is trying to open additional planning areas

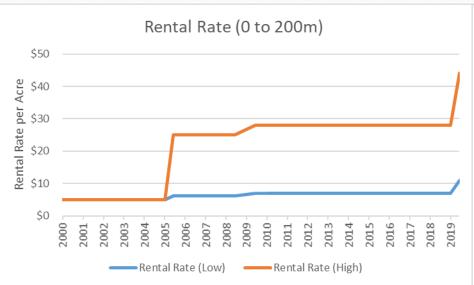
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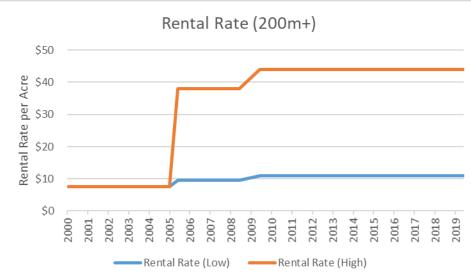
## Lease Terms & Conditions

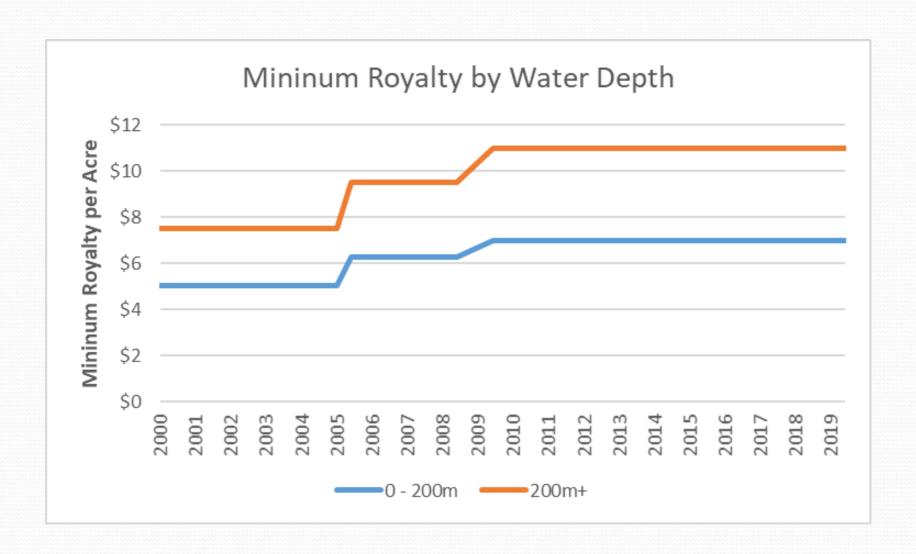


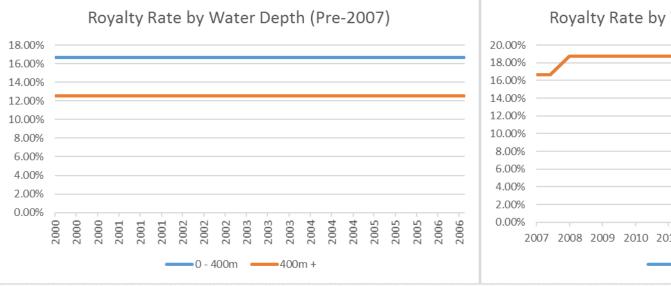


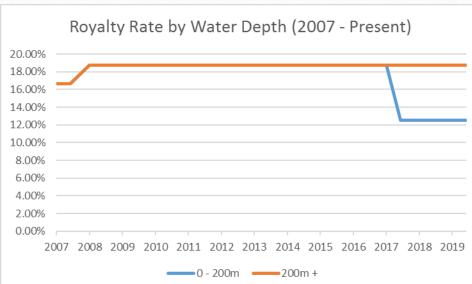








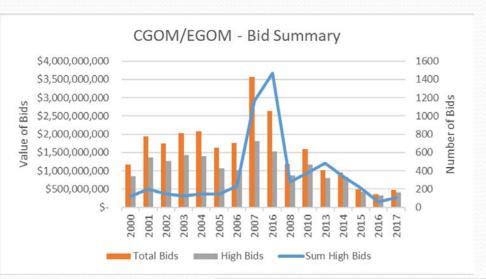


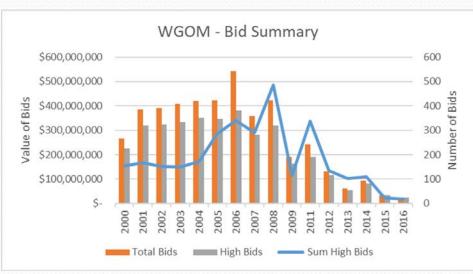


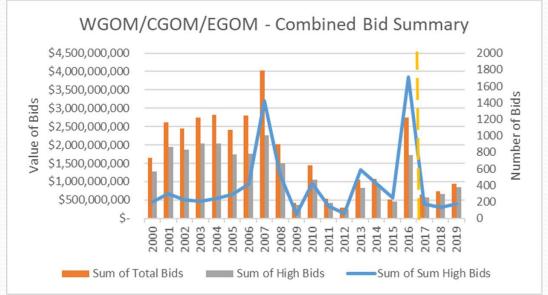
## Lease Terms: Royalty Relief

- "Post-2000" Lease Information: designated royalty suspension provisions.
- Shallow Water Deep Gas Incentives: Sales 178, 180, 182, 184, 185, 187
- Deep Gas in Shallow Water Rule, eff. March, 2004: temporary incentive for producing gas from deep wells, amended.
- Discretionary Deepwater Royalty Suspension Provisions
- End-of-Life Royalty Relief: all depths, applied for when shown that economic limit has been reach and relief will result in increased production.
- Special Case Relief

# Competitive & Total Bids: 2000-2020







# The Gulf of Mexico OCS Lease Sale: Evaluation of High Bids

- The BOEM is not obligated to accept a high bid for a block.
- Office of Resource Evaluation evaluates high bids for compliance with bidding rules. In order to ensure the U.S. Government receives <u>fair market value</u>, BOEM conducts a two phase review of the high bids.
- Bids not accepted in Phase 1 receive further evaluation in Phase 2; a full scale resource and economic evaluation using a cash flow simulation model to generate 4 measures of bid adequacy.
- Phase 2 model factors recovery factors, production profiles, E&P costs, operating costs, revenue streams.

# Rejected Bids: 2000-2020

#### CGOM/ EGOM Sales

0 1 1	-	Rejected
Sale No.	Bids. (#)	
175 CGOM	10	2.9%
178 PART 1		
CGOM	13	2.4%
182 CGOM	15	3.0%
189 EGOM / 185		
CGOM	16	2.8%
190 CGOM	14	2.5%
194 CGOM / 197		
EGOM	19	4.4%
198 CGOM	12	3.0%
205 CGOM	18	2.5%
224 EGOM / 206		
CGOM	11	1.8%
208 CGOM	19	5.5%
213 CGOM	19	4.1%
227 CGOM	13	4.1%
225 EGOM / 231		
CGOM	5	1.5%
235 CGOM	8	4.7%
226 EGOM/241		
CGOM	7	5.5%
247 CGOM	10	6.1%
Average		
Rejections	13.06	3.5%

#### **WGOM Sales**

Sale No.	Rejected Bids (#)	•
177 WGOM	7	3.1%
180 WGOM	7	2.2%
184 WGOM	7	2.2%
187 WGOM	5	1.5%
192 WGOM	4	1.1%
196 WGOM	0	0.0%
200 WGOM	10	2.6%
204 WGOM	8	2.8%
207 WGOM	6	1.9%
210 WGOM	7	4.3%
218 WGOM	9	4.7%
229 WGOM	0	0.0%
233 WGOM	2	3.8%
238 WGOM	1	1.2%
246 WGOM	0	0.0%
248 WGOM	0	0.0%
Average		
Rejections	4.56	2.0%

#### **Area-Wide Sales**

Sale No.	Rejected Bids (#)	
250 AW GOM	9	6.1%
251 AW GOM	3	2.1%
252 AW GOM	14	6.2%
253 AW GOM	4	2.6%
249 AW GOM	7	7.8%
Average		
Rejections	7.4	5.0%

# Internal Process & Assumptions

"I will tell a secret: Dealmaking beats working. Dealmaking is exciting and fun, and working is grubby. Running anything is primarily an enormous amount of grubby detail work...dealmaking is romantic, sexy. That's why you have deals that make no sense."

Quote by Peter Drucker

### Landman's Role in Lease Sale

- The Landman's responsibilities include:
  - Prospecting sale opportunities
  - Gathering data on open blocks and FNOS
  - Forming sale partnerships
  - Preparing bids
  - Executing and Submitting bids while ensuring compliance with bidding rules

## Landman Cheat Sheet

EASE SA	LE 251 - ST	225											
			ST 174	ST 175	ST 176	ST 177	ST 178	ST 179	ST 180	Pleioxogit 101	ST 162	G36124 \$142,222 \$113,500	
ST 194	ST 193	ST 192	ST 191	ST 190	G01572 S811,000 CA Arena Off Eriven Eat 409 CB	G\$1899 \$1,101,006 Arena Off \$T 186	ST 107	ST 106	G35603 5231,001 5125,000 Castlex <b>917</b> 185	G36796 8215,000 8125,000 Fletoucet 164	ST 183	Byron Egy ss	G196
G36606 \$302,203					Cit								
ST 199	Caster Of 200	ST 201	ST 202	ST 200	8 [ ST 204	G05612 St. 410,750 Fasiowood ST 205	ST 206	G36364 \$164,444 \$125,000 WAT O'\$T 207	ST 208	ST 209	ST 210	GI 100	G199
													G35610 \$151,200 \$125,000
ST 213	ST 212	ST 211	ST 221	ST 222	ST 223	ST 224	ST 225	ST 226	ST 227	ST 228	G13938 \$154,814 \$53,725 '69 2:97		GuifSlogg, 102
			1									G32231 \$250,000 \$113,500 WAT Q\$1 108	
ST 218 ST 219		ST 220	ST 238	T 236 ST 237	ST 236	ST 235 ST	ST 234	ST 233	G32218 \$13,450,000 \$125,000 Murphy \$4832	G31416 S12,275,565 S6,400,000 Aturphy \$4231	G27169 S675,000 S63,700 W#ESF		GI 107
ST 241	ST 240	ST 239				*****	****		,			GI 109	G13943 \$1,110,110 \$780,000 Fieldwogg 110
51 241				ST 249 ST 250	87 251	ST 252	ST 253	ST 253 ST 254	ST 255	ST 256	ST 257	0.10	
ST 246	ST 247	ST 248	01249	91 250	91 251	01202	91 255	01204	81 250	51 200	91 257		G13944 5527,890
3.20											GI 117	- 4000 GE 116	
		CMAIT	ST 266	ST 265	ST 264	ST 263	ST 262	ST 261	ST 260	ST 259	ST 258		
	ase History:	.it/Dalina						T 225 Leas Minimum Bi					
revious ( ligh Bids	Owners/Acti	vity/keiind	uisnmen	its:				koyalty:	a:				
AROV:	II Al Ca.							tental:					
mov.							-	cres:					
Vell Histo	ry in Area (r	ote depth	/sand pr	oducing)				Vater Dept	h:				
							Т	erm:					
							R	oyalty Reli	ef:				
Other Fac	tors:						L	ease Excep	tions:				

## Existing AMIs/Buy-Back Provisions

- Essential Contract Due Diligence:
  - Before and After Lease Sale
  - Check for Areas of Mutual Interest & Buy-Back Provisions in:
    - Confidentiality Agreements, Participation
       Agreements, Joint Operating Agreements, Joint
       Ventures/Exploration Agreements, Joint Bidding
       Agreements, Seismic Agreements, Letter
       Agreements, Amendments, Etc.
  - Prompt Compliance with AMIs

## Confidentiality at the Lease Sale

- Confidentiality of Bids
  - Sealed bids
  - # Bids in Deepwater/Shelf is collected by OOSA on Tuesday before Lease Sale.
- "Highest Suggested Amount" for Joint Bids
  - Bid Meeting Procedures
  - Federal Anti-Trust Language:
  - "It is not the intention of the parties hereto to restrict the right of any party to make a bid as to any of the blocks subject to this agreement and each party shall have the right to make any such bid on any block it may desire, including blocks for which bids are being considered or being made hereunder."

### Anti-Trust

- Be aware that any move or action by any party to prevent any other party from bidding either alone or with any other third party or from bidding such higher amount as he/she wishes to bid, is a violation of the law.
- Cannot chill a bid
- Cannot negotiate a bid
- A joint bid must be the "highest suggested bid" at the final bid meeting

# Updated Landman's Lease Sale Checklist

- 2010 Checklist Updated in Appendix
- 60 Days Before Sale:
  - Partner Formation / Bid Agreement Negotiation / Obligation Due Diligence.
- 30 Days Before Sale:
  - Final Notice of Sale Review / Communicate Internally with Signor and Accounting
- Friday Before Sale:
  - Check, Double-Check and Sign Bids and BOEM Submittals
- Sale Day:
  - > Verify high bids and pay 1/5 EFT funds due

## THE RESULTS

Many Thanks to our Professional Landmen For Participating in Version Pro.O:

**Bailey Coe** 

Jodi Knight

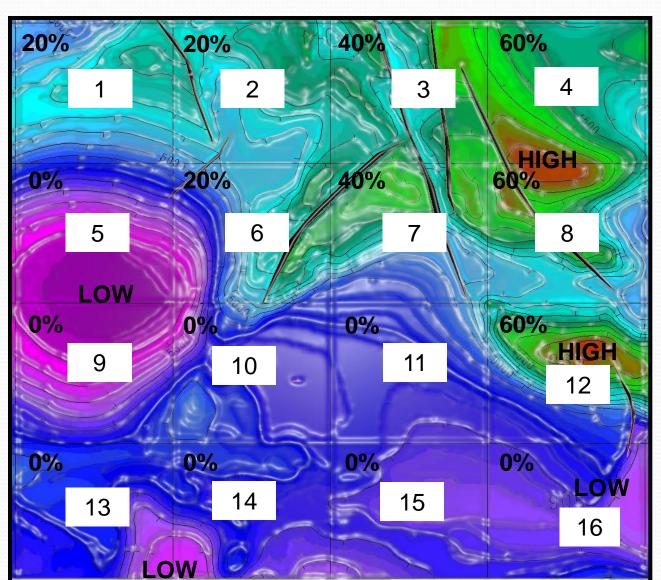
Ford Peters

Cheryl Saha

Tom Young



# THE OFFSHORE LAND GAME LAND MAP



# THE OFFSHORE LAND GAME RULES

**You Must Quickly Decide:** 

**Budget per Team: \$10,000,000** 

**Land Strategy - Blocks to Bid - Bonus Amount** 

Drilling & Completion: \$1,000,000.00/well

- Each company must participate in the lease sale.
- Bids must be filled out completely.
- Each company must budget to pay for its bids and the drilling of one well on each awarded lease.
- Companies may partner with other companies
- The lease sale is today... bids are due in 15 minutes.

GAME - STUDENT RESULTS										
	1 (20%)	2 (20%)	3 (40%)	4 (60%)	6 (20%)	7 (40%)	8 (60%)	12 (60%)	TOTAL	
DO WHAT?, LLC	B:\$33k L: HI Dry Hole	B:\$33K L: 2 <sup>nd</sup>	B:\$500K L: 2nd		\$2.5M L: HI Comm Well			B: \$2.5M L: 2nd	\$10.467MM  Land Exp.:\$5.5MN  Drill Exp: \$2MM	
IMHO Exploration				B:\$2.8M L: HI Gusher!	B:\$100k L: 2 <sup>nd</sup>	B:\$100k L: HI Comm. Well	B:\$3M L: HI Comm. Well		\$32.1MM  Land Exp:\$6MM	

B:\$2.5M

L: 2nd

B:\$2M

Comm.

L: HI

Well

B:\$500k

Dry hole

L: HI

**NAILED IT** 

E&P

Mensa

Masters

Drill Exp: \$3MM

Land Exp:\$7MM

Land Exp:\$7MM Drill Exp: \$3MM

Drill Exp: \$0

\$25MM

\$10MM

B: \$2M

L: 3rd

B:

\$4.5M

L: 3rd

Gusher!

B:\$2.5M

L: 2nd

## GAME - VERSION PRO.0

	1 (20%)	2 (20%)	3 (40%)	4 (60%)	6 (20%)	7 (40%)	8 (60%)	12 (60%)	TOTAL
CHERYL SAHA & JODI KNIGHT	50% \$333K Gusher !	Well All Part		<b>&gt;</b>	50% \$333K DRY HOLE		Hig Retu		\$15MM Land Exp.: \$7.5MM Drill Exp: \$2.5MM
BAILEY COE		Bids Drillin Succes 3 Dry H Maxed	ng s - oles Out	50% \$5MM DRY HOLE		N o b i	50% \$5MM Gusher!	50% \$7MM	\$14MM Land Exp: \$8.5MM Drill Exp: \$1MM
FORD PETERS		Budge	ets ,	50% \$5MM DRY HOLL 1	No-Bid Block	d s	50% \$5MM Gusher!	50% \$7MM	\$14MM Land Exp: \$8.5MM Drill Exp: \$1MM
TOM YOUNG	50% \$333K Gusher !		50% \$2MM DRY HOLE		50% 50% \$333K DRY HOLE		High P	50% \$12MM Comm Well Profits	<b>\$15MM</b> Land Exp: \$7.5MM Drill Exp: \$2,500,000

GA	M		5	U	)EI	IT	R	S	JLTS
	1 (20%)	2 (20%)	3 (40%)	4 (60%)	6 (20%)	7 (40%)	8 (60%)	12 (60%)	TOTAL
DO WHAT?, LLC	B:\$33k L: HI DRY hole	B:\$33K L: 2 <sup>nd</sup>	B:\$500K L: 2nd		\$2.5M L: HI Comm Well			B: \$2.5M L: 2nd	\$10.467MM Land Exp.:\$5.5MM Drill Exp: \$2MM
IMHO Exploration	Ma	nerships xed Out udgets	) '	B:\$2.8M L: HI Gusher!	B:\$100 k L: 2 <sup>nd</sup>	B:\$100 k L: HI Comm.		ghest L turn 🏳	\$32.1MM  Land Exp:\$6MM

Well

B:\$2.5 B: \$2M

Drill Exp: \$3MM \$10MM

Bid Every NAILED IT E&P Potential **Block** 

Drilling

Success -

2 Dry Holes

Mensa

B:\$500k **B**:\$2M ⊾: HI L: HI **Pry hole** Comm. Well

B:\$2.5M L: 2nd

M

L: 2nd

L: 3rd

B:

Land Exp:\$7MM Drill Exp: \$0 \$25MM

\$4.5M L: 3rd Land Exp:\$7MM Gusher! Drill Evn. \$3MM

## IPAA / PESA Energy Education Center Video



## The End.

## Appendix

LEASE SALE CHECKLIST

#### TWO MONTHS BEFORE SALE:

- 1. Review Preliminary Notice of Sale: Advise technical team.
- 2. Prepare Bidding Agreements (CA, if applicable) to be signed before technical data is shared with other companies.
- 3. Furnish a block list for all possible bid blocks.
- Check latest C/A Master Map and List for contractual block restrictions which affect any possible bid blocks. B. Check files for any recent obligations not on Master Map/List.
- 4. Request partner company's qualification.
- A. Verify all parties on OCS BBS: Each bidder must have on record EEO and Affirmative Action Form (BOEM Form 2032 and 2033)
- B. Check with legal to see if debarment updates are needed.
- C. Check partners bond status on OCS BBS, if applicable.
- 5. Schedule Bid Meetings.

\*Only with Joint Bids

#### ONE MONTH BEFORE SALE:

- 6. Obtain Final Notice of Sale on <a href="mailto:boem.gov/leasing">boem.gov/leasing</a>:
- A. Review bid instructions. Note any changes from prior year.
- B. Review supplemental documents if needed.
- C. Prepare spreadsheet for all possible blocks and list the following:
  - 1) Prospect
  - 2) Area / Block
  - 3) Royalty / Royalty Relief, if applicable
  - 4) Term / Map Number
  - 5) Stipulations
  - 6) Acreage / Water Depth
  - 7) Rentals
  - 8) Tentative Bid Company & Participation
  - 9) Verify that each block is available for the Sale
  - 10) Check formulas for 1/5 Bonus and 4/5 Bonus + 1<sup>ST</sup> Year Rental
- 7. Contact other companies to secure any other desired partnerships. Prepare CA's for all prospect reviews.
- 8. Contact Accounting to coordinate EFT or ACH for 1/5 bonus transfer.
- 9. Email BOEM to indicate your company's lease sale representative.

(boemgomrleasesales@boem.gov)

\*Only with Joint Bids

- 11. ENSURE INTERNAL AUTHORITY SIGNOR IS AVAILABLE FRIDAY BEFORE SALE.
- 12. Verify Wire Transfer Requests with Accounting and Controller prior to Sale.
- 13. Get all parties and partners corporate qualification directly from BOEM (or look for current date on OCSBBS.com).
- 14. Prepare blank bid form template, envelopes and memorandums you are responsible for *and send to applicable partners for review*.
- 15. Request blank bid forms, envelopes and memorandums from all partners responsible for joint bids.
- 16. Make sure all blocks in JBA are covered by memo (i.e. one-way memo out, both out, both bid).
- 17. Prepare all Bid Envelopes and Bid Forms pursuant to Sale Notice and bid memos and *check all envelopes and forms prepared by partners*.
- 18. Prepare BOEM Form 2022 and 2023
- 19. Prepare geophysical statement and work with technical team to prepare map/spreadsheet for all bid blocks and file at bid submission. *Check to make sure partners are preparing like-wise for each joint bid block.*
- 20. DOUBLE CHECK ALL BIDS AND BOEM SUBMITTALS BEFORE SIGNING.

#### FRIDAY BEFORE SALE

- 21. Confirm travel/hotel reservations to New Orleans, if applicable.
- 22. Prepare two complete sets of bids
  - Check (more than one person) both sets
  - Sign and seal
  - Provide copy of each bid and envelope for file and partners.
  - One original set goes to New Orleans and one set stays in Houston for emergency backup.
- 23. For last minute bidding or emergency bid replacement, take to New Orleans extra blank copies of:
  - Oil and gas bid forms in 100% and joint combos and Extra envelopes
- 24. Prepare a package containing partner financial contacts and ACH/EFT instructions and provide to Treasury and Comptroller.

#### MONDAY BEFORE SALE

- 25. Deliver **SIGNED** and sealed bids to BOEM the day before the bid submission deadline along with bidder sheet, BOEM 2022 and BOEM 2023 forms and geophysical information statement and CD.
  - If you FedEx your bids, ensure receipt of delivery arrives no later than Friday Before Sale.

#### DAY OF LEASE SALE

- 26. Watch or listen to Sale (boem.gov) and note competition on bid blocks and other blocks of interest.
- 27. Verify high bids and EFT funds due.
- 28. Finalize spreadsheet of the high bid blocks with amount of 20% due.
- 29. Send internal contacts regarding successful bids and wire transfer.
- 30. Submit wire transfer and verify payment was made and received by BOEM and partners.

#### BEFORE ONE WEEK AFTER SALE

- 31. Prepare Sale file.
- 32. Prepare "Post-Sale Analysis" summary spreadsheet for management.
- 33. Submit any CAs or JBAs internally for scanning and filing.
- 34. Compile all CA and/or JBA obligations created by Sale efforts; e-mail to partners for verification.
- 35. Post all sale obligations to include in master obligation Map and List.

#### **UPON LEASE AWARD**

- 37. Notify appropriate departments and accounting as soon as leases are awarded.
- 38. Prepare and execute all required documents to be sent to BOEM.
- A. Lease Form (Include Corporate Seal)
- B. Designation of Operator Form (company designation to itself)
- C. 1017 Form, if applicable.
- 39. Submit copies of all BOEM paperwork to partners.
- 40. Check fully executed lease and other required documents to see that signatures are correct and company seal is on lease.
- 41. Set up payment of 4/5 Bonus + 1<sup>st</sup> Year Rental with Treasury to pay before deadline on successful leases.
- A. Send wire transfer, Confirm wire and Verify receipt.
- 42. Prepare Operating Agreement if not already completed.